# Banca Profilo

Company:	Rating:	Target Price:	Sector:
DEA	BUY	€13.7 (from €14.1)	Electric Utilities

## Estimates revision after new regulatory WACC

### 2025-2027 Regulatory WACC at 5.6%

On November 29 the regulator Arera updated RAB remuneration for the sub-period 2025-27, reducing WACC for Electricity Distribution to 5.6% from 6% in FY24. During 2026-27, the WACC can be updated because the regulator has retained the "trigger" mechanism. This mechanism means that if the update of certain parameters used to calculate the WACC results in a change of at least 30bps, the WACC will be adjusted. This is a change from the previous threshold of 50bps used in 2023-24.

### ~ -5% impact on FY25-27E EPS

Following this change we updated our model from FY25E onwards while confirming our FY24E. The average impact on EPS is -5% while the impact on FCF FY25-30E is -5.6%.

### Electricity Distribution with 90k PoD, IPO to finance acquisition of 24k PoD

Created in 2015, DEA is an electricity distributor carrying out the final phase of the supply chain (energy generation, transmission and distribution). It operates ~90k PoD across 4 regions where it acts as a natural monopolist. Revenues are output based and determined on tariffs set by the regulator ARERA, therefore, highly predictable, non-cyclical and protected against inflation, ensuring stability and limited downside risk. Distribution is carried under a 30-year concession expiring at the end of 2030 for all Italian operators. In addition, DEA operates in the non-regulated public lighting sector across 15 municipalities in 3 regions. In July DEA was listed on the EGM and raised €8mIn to fund its external growth: in August, DEA acquired an 80% stake in ASPM for €3.7mIn (5x EV/EBITDA23), bringing in 5k PoD, 4.1k PdR and lighting contracts in 8 municipalities.

### Aggregating hub for small-scale operators amid industry consolidation

The sector is likely to see consolidation as future concessions will only be opened to distributors that by the end of 2025 operate at least 100k PoD. The Industry is highly fragmented in terms of number of distributors, but highly concentrated in terms of PoD with: i) E-Distribuzione (85%), ii) 5 companies (11%), iii) 116 companies (4%). DEA aims at leading the aggregation across the last group, made of small-scale operators managing <25k PoD, on average, not eligible for concessions renewal and too small to be large multi-utilities' targets. In addition, given the Bersani Law and subject to regulatory confirmation, no player will be allowed to own more than 25% of market share by 2030. In this scenario, DEA is well positioned to lead the consolidation, thanks to its demonstrated execution capacity (5 operations since 2023); the right to acquire 24k PoD (with a price cap of  $\notin$ 20mln) and additional external growth potential through selected targets up to 31k PoD.

#### Valuation: 12-month target cut to €13.7 (from €14.1); BUY confirmed

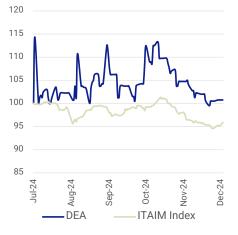
We value DEA using a weighted average of SOTP and market multiples. The SOTP is used to consider different contract duration and includes i) Distribution, with an EV of  $\leq$ 100.1mln (from previous  $\leq$ 101.4mln), based on DCF + FY24E RAB ( $\leq$ 83.1mln), ii) Lighting, with an EV of  $\leq$ 12mln (unchanged) based on DCF.

Market multiples valuation is based on the median 9.6x FY25 EV/EBITDA (from previous 10.1x) of our panel, leading to a €129mln EV (from previous €140.5mln) due to lower multiple and lower FY25E EBITDA. We subtract FY24E net debt of €8.2mln and take a weighted average (80% SOTP) to underweight multiples given lower marginality vs comparables. This leads to an Equity value of €107.3mln or €13.7/sh (from €14.1/sh). DEA trades at a 5.3x EV/EBITDA 25E (vs median 9.6x), at a 1x equity RAB (RAB - Net debt, vs peers historical avg. 1.6x) and at 0.9x P/BV (vs peers median 1.7x). Given the potential upside on closing price (as of 6 December 2024) and undemanding valuation we confirm our BUY recommendation.

### December 9, 2024 at 9:00

Company Profile										
Bloomberg				DEAIN	A Equity					
FactSet					DEA-IT					
Stock Exchange	tock Exchange Italian Stock Exchange									
Reference Index	Index FTSE Italia Growth									
Market Data										
Last Closing Price					8.1					
Number of shares (mln) 7.9										
Market cap. (mln) 63.3										
IPO Performance										
Absolute					0.8%					
Max / Min				9.1	5/7.96					
(€,mln)	22	23PF	24E	25E	26E					
Total revenues (VoP)	13.8	29.3	33.6	38.3	39.1					
уоу (%)	2.4%	111.7%	14.7%	14.2%	2.1%					
EBITDA	4.3	10.2	12.2	13.5	13.9					
margin (%)	31.3%	34.8%	36.3%	35.2%	35.6%					
EBIT	1.6	5.0	6.8	7.9	8.4					
margin (%)	11.7%	17.2%	20.2%	20.6%	21.5%					
	1 1 1 7 .0	17.270	20.2.0							
Net profit	1.0	3.4	4.3	5.1	5.7					
Net profit margin (%)			4.3	<b>5.1</b> 13.4%						
•	1.0	3.4	4.3							
margin (%)	<b>1.0</b> 7.5%	<b>3.4</b> 11.6%	<b>4.3</b> 12.9%	13.4% <b>5.8</b>	14.6% <b>2.3</b>					
margin (%) Net debt (cash)	1.0 7.5% 8.3	<b>3.4</b> 11.6% <b>10.4</b>	<b>4.3</b> 12.9% <b>8.2</b> 79.7	13.4% <b>5.8</b> 84.1	14.6% <b>2.3</b> 89.2					

IPO Performance



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# **SWOT** analysis

# STRENGTHS

- Regulated non-cyclical business
- Economies of scale with lighting business
- Low debt levels
- Generous dividend policy
- High marginality

### **OPPORTUNITIES**

- Option to acquire 24k PoD with a price cap
- Acquisition pipeline of 31k PoD
- Sector consolidation
- Expansion of lighting in new municipalities
- IoT / Data Management

### WEAKNESSES

- Multiple voting shareholder class (10 to 1)
- Inferior ROE
- Capital intensive

### THREATS

- Limited visibility on 2030 tender process
- Emergence of other PoD aggregators or competition from large multi-utilities

# **Estimates Update**

### 2025-2027 Regulatory WACC at 5.6%

Regulatory rateOn November 29 the regulator Arera released its update on the remuneration (WACC) of RABreduced to 5.6%for the sub-period 2025-27. The updated WACC for Electricity distribution is set at 5.6% (from<br/>6% in FY24), while for Gas distribution (carried out by ASPM) is 5.9% (from 6.5% in FY24).

During 2026-27, the WACC can be revised because the regulator has retained the "trigger" mechanism, therefore if the update of certain parameters used to calculate the WACC results in a change of at least 30 bps, the WACC will be adjusted. This is a change from the previous threshold of 50 bps used in 2023-24.

### Table 1: WACC for activities carried out by DEA

	2022-23	2024	2025-2027
Electricity distribution and measure	5.2%	6.0%	5.6%
Gas distribution and measure	5.6%	6.5%	5.9%
	Source: Arera		

### **Updated forecasts**

Following this change we updated our model from FY25E onwards while confirming our FY24E. The average decline on EPS is ~5%, while average EBITDA margin is reduced by ~0.6pp.

		Old	New	Old	New	Old	New
	2023PF	2024E	2024E	2025E	2025E	2026E	2026E
Distribution	21.6	26.9	26.9	29.2	28.8	29.9	29.4
уоу (%)	130.5%	24.3%	24.3%	8.6%	7.0%	2.4%	2.3%
on sales (%)	84.0%	87.3%	87.3%	83.0%	82.8%	83.0%	82.8%
Public Lighting	3.2	2.9	2.9	4.3	4.3	4.4	4.4
уоу (%)	40.6%	-7.0%	-7.0%	45.2%	45.2%	2.7%	2.7%
on sales (%)	12.3%	9.6%	9.6%	12.2%	12.3%	12.2%	12.4%
Other	0.9	1.0	1.0	1.7	1.7	1.7	1.7
уоу (%)	-1.4%	3.0%	3.0%	77.4%	77.4%	2.0%	2.0%
on sales (%)	3.6%	3.1%	3.1%	4.8%	4.9%	4.8%	4.9%
Revenues	25.7	30.8	30.8	35.1	34.7	36.0	35.5

### Table 2: Revenue breakdown by BU FY23-26E (€,mln)

Source: Company Data, Banca Profilo Estimates

					·		
		Old	New	Old	New	Old	New
	2023PF	2024E	2024E	2025E	2025E	2026E	2026E
Revenues	25.7	30.8	30.8	35.1	34.7	36.0	35.5
уоу (%)	104.8%	19.6%	19.6%	14.2%	12.9%	2.4%	2.3%
Other revenues	3.5	2.8	2.8	3.6	3.6	3.6	3.6
Total revenues (VoP)	29.3	33.6	33.6	38.7	38.3	39.6	39.1
уоу (%)	111.7%	14.7%	14.7%	15.4%	14.2%	2.2%	2.1%
Material costs	(3.4)	(3.9)	(3.9)	(4.5)	(4.5)	(4.6)	(4.5)
Costs of services	(9.8)	(11.0)	(11.0)	(12.5)	(12.5)	(12.6)	(12.6)
Cost for the use of third-part assets	(0.6)	(0.6)	(0.6)	(0.7)	(0.7)	(0.8)	(0.8)
Labour costs	(5.1)	(5.6)	(5.6)	(6.7)	(6.7)	(6.9)	(6.9)
Other operating expenses	(0.3)	(0.3)	(0.3)	(0.4)	(0.4)	(0.4)	(0.4)
EBITDA	10.2	12.2	12.2	13.9	13.5	14.3	13.9
margin (%)	34.8%	36.3%	36.3%	35.8%	35.2%	36.2%	35.6%
уоу (%)	135.5%	19.6%	19.6%	13.9%	10.6%	3.1%	3.3%
D&A	(5.1)	(5.3)	(5.3)	(5.5)	(5.5)	(5.4)	(5.4)
Provisions	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
EBIT	5.0	6.8	6.8	8.3	7.9	8.8	8.4
margin (%)	17.2%	20.2%	20.2%	21.5%	20.6%	22.2%	21.5%
уоу (%)	212.0%	34.8%	34.8%	22.5%	16.6%	5.8%	6.3%
Net financial expenses	(0.3)	(0.7)	(0.7)	(0.7)	(0.7)	(0.4)	(0.4)
Taxes	(1.3)	(1.7)	(1.7)	(2.2)	(2.1)	(2.4)	(2.3)
Net profit	3.4	4.3	4.3	5.4	5.1	6.0	5.7
margin (%)	11.6%	12.9%	12.9%	14.0%	13.4%	15.1%	14.6%
уоу (%)	228.2%	27.3%	27.3%	24.7%	18.0%	10.8%	11.6%
Minorities	(0.0)	(0.1)	(0.1)	(0.1)	(0.1)	(0.2)	(0.2)
Group net profit	3.4	4.3	4.3	5.3	5.0	5.8	5.6

### Table 3: Income Statement FY24-FY26E (€,mln)

Source: Company Data, Banca Profilo Estimates

		Old	New	Old	New	Old	New
	2023PF	2024E	2024E	2025E	2025E	2026E	2026E
Tangible	62.9	71.9	71.9	76.3	76.3	78.5	78.5
Intangibles	20.5	21.1	21.1	20.2	20.2	19.3	19.3
Financials & Others	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Fixed assets	83.9	93.5	93.5	96.9	96.9	98.3	98.3
Inventory	2.1	3.8	3.8	3.9	3.8	4.0	3.9
Accounts receivable	5.6	12.0	12.0	12.3	12.2	12.6	12.4
Accounts payable	(4.4)	(8.9)	(8.9)	(8.7)	(8.7)	(8.8)	(8.7)
Operating net working capital	3.3	6.9	6.9	7.5	7.3	7.8	7.6
Other current assets (/liabilities)	(4.4)	(7.3)	(7.3)	(9.2)	(9.1)	(9.4)	(9.3)
Net Working Capital	(1.1)	(0.4)	(0.4)	(1.7)	(1.8)	(1.6)	(1.7)
Other liabilities	(5.2)	(5.2)	(5.2)	(5.3)	(5.3)	(5.2)	(5.2)
Net Invested capital	77.6	87.9	87.9	90.0	89.9	91.5	91.4
Equity	67.2	79.7	79.7	84.4	84.1	89.7	89.2
Net debt (cash)	10.4	8.2	8.2	5.6	5.8	1.7	2.3

### Table 4: Balance Sheet FY24-FY26E (€,mln)

Source: Company Data, Banca Profilo Estimates

# Valuation

Lighting: DCF to

We updated our estimates based on lower regulatory WACC on RAB, which leads, on average, to -5.6% FCF in FY25-30E.

### SOTP

2047E

Distribution: DCF to	We model FCFs for Distribution during 2025E-2030E (€20.9mln from previous €22.5mln), at
2030E + RAB	the end of which all concessions expire.

For lighting we forecast FCFs during 2025E-2047E (€20mln, unchanged) to properly account for concessions expiry. We do not include a terminal value, essentially assuming no new concessions are won and existing ones are not renewed.

	Old	New	Old	New	Old	New	Old	New	Old	New	Old	New	Old	New
FCF	24E	24E	25E	25E	26E	26E	27E	27E	28E	28E	29E	29E	30E	30E
EBIT	6.8	6.8	8.3	7.9	8.8	8.4	9.2	8.8	9.5	9.1	9.8	9.4	10.4	10.0
Taxes	(1.9)	(1.9)	(2.4)	(2.3)	(2.5)	(2.4)	(2.6)	(2.5)	(2.7)	(2.6)	(2.8)	(2.7)	(3.0)	(2.9)
NOPAT	4.8	4.8	5.9	5.6	6.3	6.0	6.5	6.2	6.8	6.5	7.0	6.7	7.4	7.1
D&A	5.3	5.3	5.5	5.5	5.4	5.4	5.3	5.3	5.3	5.3	5.3	5.3	5.0	5.0
Change in NWC	(0.7)	(0.7)	1.3	1.4	(0.1)	(0.1)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)
Change in other	(0.0)	(0.0)	0.1	0.1	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
Capex (ex- IPO costs)	(12.4)	(12.4)	(8.9)	(8.9)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)
FCF	(3.0)	(3.0)	3.8	3.6	4.8	4.5	5.0	4.7	5.2	4.9	5.4	5.1	5.6	5.3
o/w FCF Lighting	0.7	0.7	1.1	1.1	1.2	1.2	1.2	1.2	1.2	1.2	1.3	1.3	1.3	1.3
o/w FCF Distribution	-	-	2.7	2.5	3.6	3.3	3.8	3.5	4.0	3.7	4.2	3.9	4.3	4.0

### Table 5: FCF estimates 2024E-2030E

Source: Banca Profilo Estimates, \*IPO costs excluded

					0.10			LUJIL	-20471		lange	u)					
	31E	32E	33E	34E	35E	36E	37E	38E	39E	40E	41E	42E	43E	44E	45E	46E	47E
FCF Lighting	1.2	1.2	1.1	0.8	0.8	0.7	0.8	0.8	0.8	0.8	0.5	0.5	0.5	0.5	0.5	0.5	0.6
						Sourc	e: Banc	a Profilo	o Estima	tes							
VACC at 5.8%		Тс	o disco	ount th	e esti	mated	FCFs	we us	e a 5.8	3% (fro	m 6%)	WAC	C, deri	ived fr	om:		
			•								,					s on th	ie 30
			• risk free rate at 4.2% (from 4.4%), as implicitly expected by consensus on the Italian BTP yield curve in a scenario of next-to come easing monetary policy;									0.00					
			٠	mark	et risk	prem	ium of	f 5.5%;									
			•	beta	re-lev	ered o	f 0.4,	comin	g fron	n the a	averag	e of u	nlever	ed bet	ta of c	hosen	liste
				peers	5;				-		_						
			•	cost	of deb	ot of 5.	3%;										
			•	tarae	t Debi	t to Ea	uitv st	ructur	e of 30	)%.							
			e. 11				-						6.64	/	· ·		
					-									`		€18.3n	
					the FY	24E R	AB of a	€83.1r	nin. I r	is led	to an E	V for t	the div	vision o	)†€100	0.1mln	(tro
€101.4mln).																	
	We then discount 25-47E Lighting FCF and calculate an EV of €12.0mln.																
		Fi	nally,	we sur	n up th	ne esti	mated	EV of	distrik	oution	and lic	hting,	leadir	ng to a	n EV o	f€112	.1ml
		W	e ther	n subtr	act ou	ır FY24	1E net	debt c	of €8.2	mln. T	his lea	ads to	an eq	uity va	lue of	€104m	٦ln.
						Table	7: WA	CC As	sumpt	ions							
WACC Calcula	tion																
Perpetual grow	/th rate																n.a
Risk free rate (	30Y)																4.2%
Equity risk prer	nium																5.5%
Unlevered Beta	1																0.3
Levered Beta																	0.
KE																	6.5%
Cost of debt																	5.39
Tax rate																2	28.79
KD																	3.89
Target D/E																3	30.09

### Table 6: FCF Lighting 2031E-2047E (Unchanged)

Source: Banca Profilo Estimates

### Table 8: SOTP valuation

SOTP	Method	EV	WACC
Distribution	DCF to 2030 + RAB TV	100.1	5.8%
Public lighting	DCF to 2047, no TV	12.1	5.8%
Enterprise Value		112.2	
FY24E Net Debt		8.2	
Equity Value		104.0	

Source: Banca Profilo Estimates

D/D+E

E/D+E

WACC

23.1%

76.9%

5.8%

### **Multiple valuation**

We identified 6 companies that operate in regulated sectors related to either distribution or transmission of electricity and gas.

Table 9: Listed comparables										
Company Name	Country	Currency	Market Cap	Description						
Terna	Italy	EUR	15,983	Electricity transmission in Italy						
Italgas	Italy	EUR	4,429	Gas distribution in Italy and Greece						
Snam	Italy	EUR	14,882	Gas transmission in Italy						
REN	Portugal	EUR	1,601	Electricity and gas transmission in Portugal						
Elia Group	Belgium	EUR	6,470	Electricity transmission in Belgium and Germany						
Redeia	Spain	EUR	9,220	Electricity transmission in Spain, Peru, Chile and Brazil						

Source: Bloomberg, Banca Profilo

#### Table 10: Peers' Key ratios Net debt/EBITDA **Company Name** Div. Yield P/BV ROE Leverage (A/E) Net Income Margin 12M 2023 2023 2023 2023 2023 Terna 4.3% 2.5 14.2% 3.7 4.9 28.4% Italgas 6.4% 1.7 17.6% 4.7 5.5 17.1% Snam 26.7% 6.4% 1.9 14.9% 4.4 6.5 REN 6.4% 9.9% 3.8 5.3 22.9% 1.1 Elia Group 2.3% 1.2 5.8% 8.4% 3.4 6.7 Redeia 5.9% 1.7 13.2% 2.8 3.9 32.3% Average 5.3% 1.7 12.6% 3.8 5.5 22.7% Median 13.7% 24.8% 6.1% 3.8 1.7 5.4 DEA (PF) 0.9 6.7% 1.0 11.5% n.a. 1.4

Source: Bloomberg, Banca Profilo Estimates

### Table 11: Peers' revenue growth and EBITDA margin

Company Name	Revenue Growth				EBITDA N	Margin		
	2022	2023	2024E	2025E	2022	2023	2024E	2025E
Terna	14%	8%	15%	3%	71%	68%	69%	69%
Italgas	4%	17%	-30%	15%	51%	47%	74%	74%
Snam	6%	21%	-6%	5%	63%	56%	69%	69%
REN	4%	11%	47%	4%	81%	77%	53%	51%
Elia Group	41%	0%	13%	17%	28%	34%	34%	36%
Redeia	7%	2%	-11%	4%	72%	72%	71%	71%
Average	13%	10%	5%	8%	61%	<b>59</b> %	<b>62</b> %	<b>62</b> %
Median	6%	9%	4%	5%	67%	<b>62</b> %	<b>69</b> %	<b>69</b> %
DEA	2%	112%	15%	14%	31%	35%	36%	35%

Source: Bloomberg, Banca Profilo Estimates

The selected panel trades at a median 2025E EV/EBITDA of 9.6x (vs previous 10.1x) and PE of 13.7x (vs previous 15.5x), with a 5.4x Net Debt/EBITDA. Considerably higher leverage (3.8x) vs DEA 1.4x explains a portion of the panel's superior ROE.

Table 12: Peers' Multiples						
Company Name		EV/EBITDA			PE	
	2023	2024	2025	2023	2024	2025
Terna	12.4	10.4	10.2	18.1	15.5	16.4
Italgas	9.2	8.5	7.5	10.1	9.2	8.5
Snam	12.7	11.2	10.6	13.1	12.1	11.9
REN	8.5	8.2	8.1	10.7	13.9	13.9
Elia Group	11.7	11.2	9.0	19.9	16.2	13.5
Redeia	9.9	11.5	10.9	13.4	18.3	17.8
Average	10.7	10.2	9.4	14.2	14.2	13.7
Median	10.8	10.8	9.6	13.2	14.7	13.7
DEA	7.2	5.9	5.3	18.8	14.8	12.7
		Source: Bloor	nberg			

We consider the group median EV/EBITDA 25E to value DEA, which based on our FY25E €13.5mln EBITDA leads to an EV of 129mln. We subtract FY24E net debt of €8.2mln and get an equity value of €120.8mln (from previous €132.3mln).

### **Target Price and rating**

TP €13.7 (from €14.1)	We took a weighted average between the DCF (80%) and market multiples valuation (20%), to reflect a discount to multiples given lower marginality vs comparables. This gives an Equity Value of €104mln (from previous €107.3mln) or €13.7/sh (from previous €14.1/sh).
Diluted TP €13.5/sh	We also provide a diluted TP of $\leq$ 13.5/sh, which accounts for the effect of a stock dividend.
Rating BUY	DEA trades at a 5.3x EV/EBITDA 25E (vs median 9.6x), at 1x equity RAB (RAB - Net debt) (vs peers historical avg. 1.6x) and at 0.9x P/BV (vs peers 1.7x). Given the potential upside on closing price (as of 9 December, 2024) and undemanding valuation we confirm the BUY recommendation.

### Table 13: Valuation

Mix	Equity Value	Weight
DCF	104.0	80%
Multiples	120.8	20%
Total	107.3	
Shares	7.9	
ТР	13.7	
Shares post bonus share	8.0	
Diluted TP	13.5	

Source: Banca Profilo elaborations

### **Historical RAB Premium**

We collected historical RAB from the peers group, adjusted for net debt and compared it to average market cap in the corresponding year.

Table 14: Historical premium on RAB								
[Market Cap/(RAB - Net debt)]								
	2017	2018	2019	2020	2021	2022	2023	Average
Terna	1.4x	1.3x	1.6x	1.8x	1.8x	1.5x	1.5x	1.6x
Italgas	1.7x	1.7x	1.6x	1.4x	1.4x	2.1x	2.0x	1.7x
Snam	1.7x	1.5x	1.8x	1.9x	2.3x	1.7x	2.5x	1.9x
REN	1.3x	1.4x	1.9x	1.9x	1.3x	1.1x	2.0x	1.5x
Elia Group	0.6x	0.7x	1.2x	2.7x	1.2x	1.5x	2.4x	1.5x
Average	1.3x	1.3x	1.6x	1.9x	1.6x	1.6x	2.1x	1.6x

Source: Company Data, Bloomberg

# Natural monopoly, focus on M&A and low downside risk

Local monopoly and regulatory protection	DEA (Distribuzione Elettrica Adriatica) is an electricity distributor and a natural monopolist in its local territory, facing low competition risk thanks to the regulatory market structure. The authority ARERA sets the tariff on which revenues are determined. This mechanism ensures stable revenues and predictable margins as operators can finance operating costs and pay investments. The business model is to be considered as non-cyclical because revenues are not linked to energy price and have limited exposure to volumes delivered. Distribution is carried under a 30-year concession expiring at the end of 2030 for all Italian operators. In addition, DEA operates in the non-regulated public lighting sector, with a network of 679km across 7 municipalities in 2 regions.
Concessions expire in 2030 and push towards market consolidation	All concessions expire at the end of 2030, the regulator has imposed a certain scale (>100k PoD by January 2026) to participate in tender processes to be defined by 2025. DEA strives to be an aggregating hub for small-scale operators (<25k) which account for 4% of the market across 116 companies.
Regulation 2030	As of today, given the Bersani Law and subject to regulatory confirmation, no player will be allowed to own more than 25% of market share by 2030.
Right to acquire 24k PoD	By 2025, DEA should surpass the 100k threshold by exercising the right to acquire 24k PoD from a primary distributor. This was granted after the acquisition of Amaie and includes a €20mln cap, implying a maximum price of €830/PoD (50% less than A2A-Enel deal).
Demonstrated execution capacity	The Company has demonstrated its high execution capacity by carrying out 6 operations, 4 of which in 2023 and 1 in August 2024, making DEA a distributor with a national footprint.
31k more PoD in the acquisition pipeline	The Company has identified and is in preliminary discussions with 2 targets across two regions, one of which in regions not currently served by DEA.

### Table 15: DEA prospects

		Tuble 10. DEA prospe	
	Region	PoD	Notes
Prospect	Abruzzo	~1k	Awaiting confirmation to begin aggregation
Prospect	Liguria	~24k	Right to buy from a primary distributor
Prospect	Puglia	~30k	Owned by local authorities
Total		~55k	
		Source: Company Data	9
423k PoD to be consolidated	Other potential targets with less than 25k PoD		d among the 423k PoD served by small distributors
High profitability and generous dividend (20-40% dividend policy)	Historically (FY17-22) the Company kept good levels of profitability with an average EBITDA margin of ~32% and Net Income margin of ~10%. Net debt/EBITDA always remained below ~2x. Margins and indebtedness in FY23 standalone, consolidated and PF figures were all better than the historical average. Finally, during 2017-2022 the Company allocated €3.3mIn to dividends, with an average payout ratio of 45% and expects to keep it in the 20-40%.		
Limited credit risk	Contracts governing distribution services require either banking or insurance guarantees to fasten contractual fulfillment from the customer (mainly the energy sellers). If a customer defaults, the losses are compensated by CSEA, subjected to ARERA's supervision.		
Public lighting to diversify	In addition to the distribution business, 12.3% of FY23PF revenues were generated through public lighting contracts, governed by concessions with local authorities and not subject to ARERA tariffs. DEA aims at getting more public lighting service manager contracts, especially in municipalities where it already operates as distributor enabling better economies of scale.		

The Company plans to carry out investments to replace current urban systems which improve marginality thanks to newer technologies which i) are more reliable, ii) use less power and cause less light pollution, iii) are multifunction with cameras and EV chargers, iv) are connected to a digital platform for remote management.

Energy transition Demand for energy input and withdrawal data are likely to gradually increase to forecast demand and correct load management. This is driven by the energy transition and diffusion of widespread production from renewable sources, with the emergence of the "prosumer", small scale producers and consumers of electricity. DEA intends to acquire technology companies that develop forecasting tools and advanced data management & analytics solutions, to become a provider of digital services for producers and final users.

### Figure 1: DEA Key Investment Remarks



Source: Company Data

### ASPM, first transaction post-ipo

Expanding in Lombardia	On 22 August 2024, DEA announced it was awarded the tender for electricity distribution, gas distribution and public lighting services in five municipalities in Lombardia launched by Brescia municipality owned Brescia Infrastrutture.
Electricity (5k PoD), gas distribution (4.1k PDR) and public lighting	ASPM provides: electricity distribution and gas distribution in the Municipality of Soresina (CR) with 5,020 POD and 4,100 PDRs, as well as public lighting with 8,471 light points in the Municipalities of Manerbio (BS), Soresina (CR), Orzinuovi (BS), Robecco D'Oglio (CR), Rivarolo Mantovano (MN). We believe that the gas distribution business was included in the acquisition package but is not core to the company's operations.
Acquired at 5x EV/EBITDA, dilutive on EBITDA margin	As part of the transaction DEA acquired a 80% stake in ASPM Soresina for $\notin 3.7$ mln (5x EV/EBITDA23), of which i) $\notin 2.3$ mln for the acquisition of a controlling stake in ASPM; ii) a capital increase of $\notin 1.45$ mln. DEA will have the option to purchase the remaining 20% of the share capital at $\notin 0.9$ mln by 2032. DEA announced the closing of the transaction on 5 December 2024.
	In FY23, ASPM generated total revenues of €5.2mln (18% of DEA FY23PF) and with an EBITDA of €1.3mln (25.9% margin vs DEA 34.8% FY23PF), so it has a dilutive effect on DEA. The Company had a €2mln Net Debt at the end of FY23.
PO	
Raised €8mIn	The transaction was completed in July when DEA was listed on the EGM, raising €8 million. Existing shareholders are subject to an 18-month lock-up period. The negotiated share class carries standard (1x) voting rights.
Acquisition of 24k PoD	<ul> <li>Proceeds from the IPO will be used to:</li> <li>Acquire 24k PoD from a primary distributor (€20mln cap), exercising the option obtained from Amaie acquisition;</li> </ul>

- Carry out further acquisitions, as after surpassing the 100k threshold DEA can become an aggregation hub for electricity distribution;
- Expand the presence of public lighting services in areas where DEA already operates as a distributor;
- Acquire technology companies specialized in innovative solutions of data management and analysis.

### Figure 2: Use of proceeds

01	Use of Proceeds Acquisition of ~24k PoD
	Bigs         DEA, by exceeding the threshold of 100k PoD, aims at becoming the leading company within an aggregation hub in the Electricity Distribution sector
	<ul> <li>Growth by internal lines</li> <li>Expansion of public lighting services: increase its presence in the geographical areas where it is already established for the management of electricity distribution, as well as in other municipalities</li> <li>Energy transition: acquire technology companies specialized in innovative solutions of data management and analysis</li> </ul>

Source: Company data

# Appendix

# The reference industry

### Electricity distribution is highly concentrated

Towards market consolidation At the end of 2022 in Italy there were 122 electricity distributors, declining from 133 in 2012 following market consolidation. In the same period, Total PoD grew at a 0.09% CAGR reaching 37.1mln in 2022, with the number of PoD/Distributor moving to 304k from 269k in 2015.



### Figure 3: Total PoD (mln, LHS), PoD/Distributor (k, RHS)



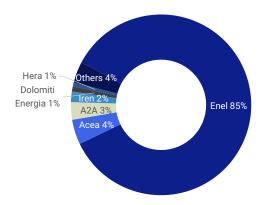
High marketWhile there are more than 100 distributors, E-Distribuzione (Enel) has an ~85% market shareconcentrationwith ~31.6mln PoD. The 5 other incumbents A2A, Acea, Iren, Dolomiti Energia and Hera hold<br/>an overall market share of 11%, leaving the remainder 4% across 116 distributors. This<br/>concentration is inherited from the historical market structure of the sector.RegionalDistributors with less than 100k PoD tend to be regionally concentrated (e.g. Trentino, Alto<br/>Adige, Valle d'Aosta, Veneto, Abruzzo, Marche) reflecting the market structure before Bersani

Adige, Valle d'Aosta, Veneto, Abruzzo, Marche) reflecting the market structure before Bersani Decree (Legislative Decree 79/1999). Alternatively, they can be larger but dispersed (DEA, Zecca, Amaie, AMET).

### Figure 4: Distributors (#) by number of PoD (2022)



Figure 5: Market share by number of PoD (2022)



### Source: ARERA

Concessions expire inCurrent distributors operate under concessions expiring in 2030, at expiry access to tenders2030for the renewal or assignment of new concessions will be reserved for distributors serving at

least 100k PoD by January 1, 2026. This will likely accelerate the consolidation trend with a further decline in the number of distributors. Moreover, the introduction of new generation electronic meters (2G meters) with cloud-based readings (smart metering systems) should also lead to a further concentration of operators, both due to the size of the necessary investments and the limited number of remote reading systems providers.

Operators that cannot participate to tenders or distributors who do not get their concession renewed will be remunerated by new concession holder successor based on investments carried out.

New tenders by 2025 New tenders must be launched by the end of 2025 and envisage municipal lots (theoretical maximum of 7.9k) with a maximum size of 25% of the total market.

### **Challenges and opportunities**

Challenges and In the coming years the sector is likely to undergo significant changes driven by the challenges and opportunities brought by the energy transition like: opportunities from energy transition Fragmentation of energy production due to the diffusion of energy communities, which will require extension of network management activity by Terna as well as distributors; Growth in energy production from renewable sources; Expansion of distribution network electricity driven by new needs (like EV chargers) represent a growth opportunity of the sector. Big data can unlock The upgrade to electronics meters is another key driver of change in the sector, as it represents competitive edge a challenge to distributors that must carry out relevant investments and will have to manage large amounts of data. On the other hand, digital challenges can provide a competitive edge as effective data management enhances consumption trend analysis, improves forecast

accuracy and enables cost-effective remote interventions.

# History, structure and people

### Company's evolution

2015: Formation of DEA	On December 22, 2014, Astea approved the separation of its energy distribution BU into the newly constituted DEA effective on January 1, 2015. This was carried out to comply with regulations, which required vertical integrated utilities to separate legal entities carrying out distribution services. Originally the BU included energy distribution BU in the municipalities of Osimo (AN) and Recanati (MC), amounting to 29.9k PoD and for a network length of 1,304km.
2016: Joint stock company and acquisition of ASP	In 2016 Azienda Servizi Polverigi Srl (ASP) transferred electricity distribution activities in the municipality of Polverigi (AN) to DEA. DEA was converted into a joint stock company, with Astea owning a 93% stake and ASP 7%. At the end of the year the Company operated a 1,415km network and 32.2k PoD.
1H23: Acquisition of Zecca	On June 27, 2023, Odoardo Zecca Srl (Zecca) transferred the distribution BU relating to the municipalities of Ortona and San Vito Chietino (Chieti). Zecca was valued at a €16.2mln. Following the acquisition, DEA network expanded to 2,099km and 50.8k PoD.
2H23: Acquisition of Magliano, Offida and AMAIE	During 2H23 DEA acquired the electrical distribution branch of Magliano di Tenna (FM). Moreover, Energie Offida Srl (Offida) and AMAIE, relating to municipalities of Offida (AP) and Sanremo (IM) transferred their distribution business to DEA. The 2 companies were valued at €3.0mln and €21mln respectively.
July 2024: IPO	In July DEA listed on the Euronext Growth Milan and raised €8mln.
August 2024: Acquisition of ASPM	In August, 2024 DEA acquired an 80% stake in ASPM for $\notin$ 3.7mln (5x EV/EBITDA23), which brought 5k PoD, 4.1k PDR and lighting contracts in 8 municipalities. ASPM generated Total revenues of $\notin$ 5.2mln in FY23 and EBITDA of $\notin$ 1.3mln, net debt at YE was $\notin$ 2mln.

### Figure 6: PoD (#) (LHS), network length (km) (RHS)

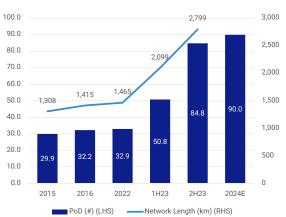
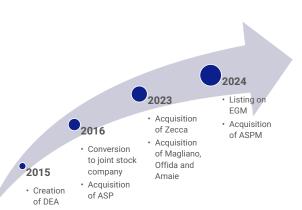


Figure 7: Company history



Source: Company Data

### Figure 8: 2023 Acquisitions

	Price	Date	
Offida	3,025,258	29/12/2023	
Amaie	21,000,000	29/12/2023	
Zecca	16,209,633	23/06/2023	
Source: Company Data			

### **Group structure**

Astea is the main shareholder, two share classes The Company main shareholder in terms of both stake and voting rights is Astea with a 38.19% stake and 57.85% of voting rights. The market accounts for 12.65% with voting rights of 1.92%. This is due to the presence of a second class of shares with 10x multiple voting rights. Astea, Odoardo Zecca and ASP own most of multiple voting shares.

### Figure 9: DEA Shareholder Structure

### Figure 10: Astea Structure



Source: Banca Profilo elaborations on Company data

### Key people

Andrea Osimani (CEO) holds a degree in Law from the University of Macerata, he has worked as lawyer since 1987 and was appointed CEO of DEA in 2017.

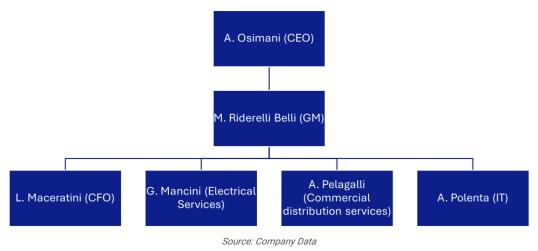
Massimiliano Riderelli Belli (General Manager) holds a degree in Mechanical Engineering from the Polytechnic University of Marche and completed an Executive Master in Management of Public Enterprises at SDA Bocconi School of Management. He was appointed GM of Astea in 2015 and then DEA.

Lucia Maceratini (CFO) holds a Degree in Economics and Business Management from the Polytechnic University of Marche, she has over 30 years of experience across roles at AST, Astea and DEA.

At the beginning of 2024 the Company employed 81 people.

9 Members of theThe Board of directors has 9 members: Paolo Angelici (Chairman), Antonio Osimani (CEO),BoDElena D'Arrigo (Independent), Eleonora Chiocchi (Independent), Matteo Andracco, Alessandro<br/>Morini, Damiano Corsalini, Gennaro Zecca and Micaela Cristina Capelli.

### Figure 11: Key figures in the organizational structure



### Table 16: Board of Directors

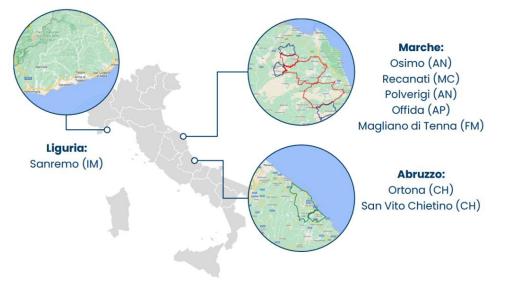
Name	Role
Paolo Angelici	Chairman
Antonio Osimani	CEO & Director
Eleonora Chiocchi	Independent Director
Elena D'Arrigo	Independent Director
Gennaro Zecca	Director
Matteo Andracco	Director
Alessandro Morini	Director
Damiano Corsalini	Director
Micaela Cristina Capelli	Director
	Source: Company Data

# **Business Description**

### Medium operator in the electricity distribution

- Operations acrossDEA is an Italian infrastructural operator of electricity distribution headquartered in Osimo<br/>(AN), managing, operating, maintaining and developing networks in medium and low voltage<br/>(MV/LV) under concession agreements. The company's clientele comprises electricity<br/>suppliers and seven municipalities in Abruzzo, Liguria and Marche. DEA also undertakes<br/>processing activities focused on detecting and providing validated measurement data of<br/>electricity injected into and withdrawn from distribution and transmission networks.
- ~90k PoD served DEA's 2023 network was located across Abruzzo, Liguria and Marche, spanning 2,799km of which 828km of medium voltage and 1,971km of low voltage network. The Company operates 4 primary substations and 1,280 secondary substations catering to 85k Point of Delivery (PoD). Considering 2022 data, DEA is the 11<sup>th</sup> largest electricity distributor in Italy.

The acquisition of ASPM brought 5k PoD in Lombardia, increasing served PoD to ~90k.



### Figure 12: Geography of DEA activities in 2023

Source: Company data

### **Distribution Service**

Electricity distribution concession expire at the end of 2030 DEA's activity is carried out under a thirty-year ministerial concession for electrical distribution, obtained in 2001 by Astea. All electricity distribution concessions in Italy expire on December 31, 2030, without any tender before the deadline. Future tenders will be opened to distributors that on January 1, 2026, operate at least 100k PoD, have technical know-how and solid financial statements.

Until 2030, the Company can expand its operations by acquiring companies or by participating to tenders launched by municipalities, as subjects owning a distribution concession decide to put it to tender as they are no longer able to manage it due to financial reasons or complexity stemming from regulation, like the case of Magliano di Tenna (FM).

DEA provides to its customers (electricity sellers) the distribution service, which includes: i) the transport of electricity from the primary substations to the end user; ii) the connection of electrical systems of end users (households and businesses) and of producers to the network; iii) the metering service, by processing electricity data input and withdrawal on the networks.

### Figure 13: Distribution value chain



Source: Banca Profilo elaborations on Company data

Limited credit risk	The Company issues invoices on a monthly basis and the collection terms amount to $\sim$ 30 days. DEA's exposure to credit risk is limited as contractual fulfillment has to be ensured by bank guarantees, security deposits or rating opinions. Furthermore, if a customer defaults a reimbursement is provided by CSEA with the loss shared among distributors.
CSEA	CSEA (Cassa per i Servizi Energetici e Ambientali) is an entity under the supervision of ARERA and collects some tariff components and system charges from operators to be paid to distributors according to ARERA's rules.
Regulated tariff	By providing services and investing in the network DEA receives a tariff to cover operating costs, depreciation and return on capital invested. This is regulated and determined by ARERA, which updates the rates annually. Part of the tariff is not proportional to the volume distributed which limits revenue downside risk.

The distribution network infrastructure includes:

- 1. AT/MT transformation substations (primary substations), which serve as points of interconnection between the network and high and medium voltage grids;
- 2. Medium voltage networks, with voltages ranging from over 1 kV to 35 kV;
- MT/BT transformation substations (step-down transformers/secondary substations), serving as points of interconnection between medium and low voltage networks;
- 4. Low voltage networks, with voltages below 1 kV.

To access the distribution service, end-users (consumers or wholesalers acting on behalf of consumers) must subscribe to a distribution service contract, in accordance with current regulations.

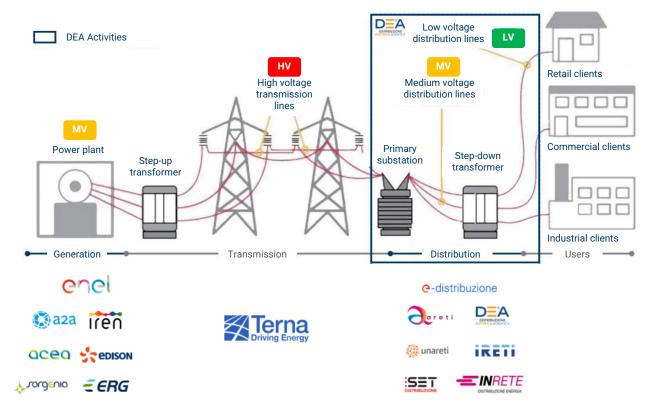


Figure 14: Electricity supply chain

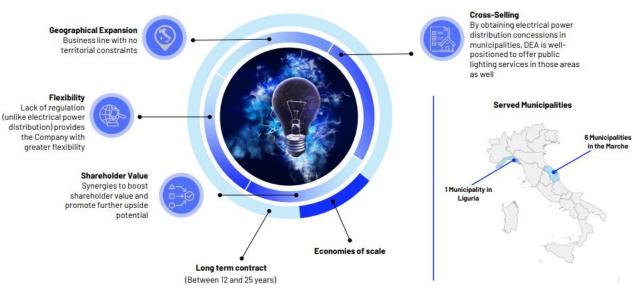
Source: Banca Profilo elaborations on Company data, logos are the property of the respective businesses and are for illustrative purpose only

### **Public lighting**

Public lighting in 15DEA designs, constructs and carries out maintenance activities of public lighting systems<br/>thanks to concession agreements. In 2023, the Company managed a network of 679km<br/>relating to the public lighting service across 7 municipalities in 2 Italian regions. These services<br/>are not regulated by ARERA and can be performed as a supplementary activity by distribution<br/>companies. The acquisition of ASPM brought public lighting contracts across 8 new<br/>municipalities in Lombardia.

The annual fee per lighting point is determined by the procurement contract and is annually revalued, reflecting changes in labor costs and energy prices. The service also encompasses the provision of electrical energy for public lighting systems, which DEA purchases and resells to the Municipality.

**Concession contracts from municipalities** A concession contract can be initiated in two ways. Either municipalities directly propose it or a company proposes a project that a local authority must recognize as being in the public interest. In the second scenario, the company that proposes the project holds a pre-emptive right during the awarding process.



### Figure 15: Distribution value chain

Source: Company data

### Table 17: Duration of public lighting concessions

Beginning	Duration	Expiry
2022	25 years	2047
2015	25 years	2040
2016	25 years	2041
2018	12 years	2030
2020	12 years	2032
2020	12 years	2032
2000	30 years	2030
	2022 2015 2016 2018 2020 2020	202225 years201525 years201625 years201812 years202012 years202012 years

Source: Company data

# **Fully regulated business**

A single national price charged to final customers The electricity distribution service is regulated, pursuant to article 3 of Law 481/1995, by ARERA. Prices for distribution and metering are charged to final customers as a separate line in an electricity bill, to be collected by the energy supplier which are then paid to the local distributor.

The final costs that will be charged are determined on a nationwide basis by ARERA and are updated annually. These costs are referred to as the "Mandatory Tariff" and in the annual document prices published are:

- ¢€/client, ¢€/kWh, ¢€/kW for the distribution activity
- ¢€/client, ¢€/kWh for the metering activity

### Tariff regulation until 2023

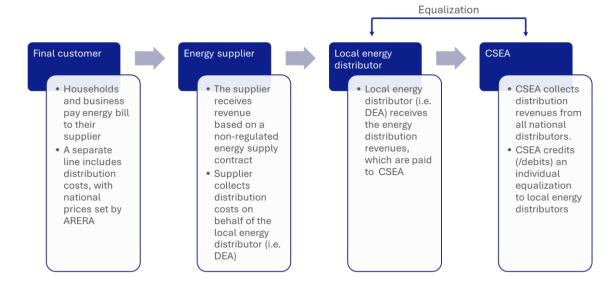
Decoupled tariff (Mandatory + Individual)	ARERA also establishes a constraint on admitted revenues, based on several significant variables, including the size of the served territory, the type of terrain served (whether it's urban, rural, or mountainous) and the number of customers served.
	From 2012 until the end of 2023, the restriction on the admitted revenues of each operator was recognized in the individual tariff or company tariff, based on the number of customers of each type of user (domestic, other low/medium/high voltage) or of distributed kilowatt. This was published by ARERA provisionally by 31 March of the year t to which the tariff refers and definitively by 28 February of the year t+1.
	Therefore, each distributor generates revenues from two regulated tariffs i) mandatory tariff ii) company tariff, leading to the tariff decoupling, where revenues allowed for the operator are released from the scale variables used for invoicing and for determining actual revenues. This creates a difference between admitted and actual revenues, which are compensated for each operator by CSEA in year t+1 compared to the reference year t of the tariff.
RAB remuneration with 5.6% WACC	Electricity distributors earn revenue not only based on operating expenses, but also through a WACC applied to the RAB. During each regulatory period, ARERA, establishes the main parameters for calculating the WACC. The current regulatory period is 2022-2027 and is divided into two subperiods. WACC is updated at the end of the subperiods or, during the current 3-year period, if a change observed in a parameter would result in a change in WACC of at least 30 bps. The rate for 2025-27 is set at 5.6%.

### Tariff regulation from 2024

Towards Totex with<br/>ROSSStarting from 2024, ARERA has adopted a different tariff methodology for electricity<br/>distribution, which keeps some legacy components. The ROSS model envisions a progression<br/>from the hybrid method, which differentiates between operating costs (regulated by the price<br/>cap) and capital costs (rate of return regulation), towards a Totex method (ROSS). The ROSS<br/>approach aims to reduce incentives to over-investments, as operators might have a WACC for<br/>an investment smaller than the WACC on RAB set by the authority. The period prescribed by<br/>the regulation included in TIROSS runs from 2024 to 2031, with two four-year subperiods.

The tariff decoupling system remains, but the restriction on revenues admitted according to the ROSS regime is only applied to companies with more than 25k served customers.

DEA will use a "unified" tariff for 2024 as it has 85k PoD, while in 2023 tariffs were based on aggregates specific to each acquired company, which might have involved the adoption of special methodologies.



### Figure 16: Distribution revenue collection

Source: Banca Profilo

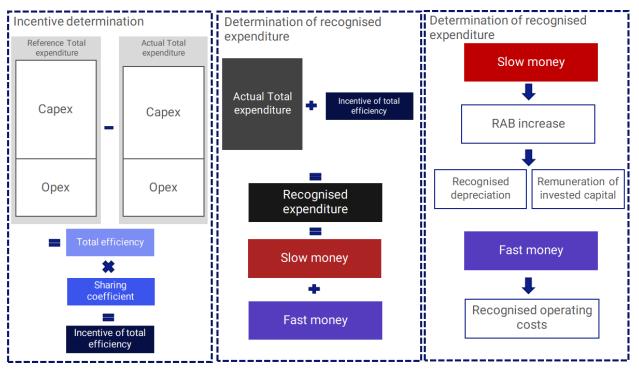
### Expected total expenditure communicated

Under this new regime, operators must communicate the total eligible expenditure ex ante for tariff purposes for the regulatory period 2024-2027 based on the four-year period 2022-2025. The total expenditure is defined by article 35 of the TIROSS annex to resolution 163/2023/R/com and is calculated as operational cost baseline + capital expenditure baseline.

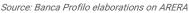
Therefore, eligible expenditure for 2024 for the first year of application of the TIROSS, is derived from 2022 CAS (annual results with accounting rules for regulatory purposes) and from the investments communicated to ARERA for 2022. Admissible total expenditure for each year from 2025 to 2027 derives from estimates provided by operators for the years from 2023 to 2025.

During the TIROSS regulation period the total expenditure of the t-th year is compared with the actual expenditure of the same year (CAS + investments reported). This will be available to the regulator starting from year t+2 compared to the publication of the provisional tariff for year t. ARERA (article 18 of resolution 497/2023/R/eel) determines the definitive tariff by 31 March of the year t+2 and the equalization balances are settled with a time lag greater than one year compared to previous regulation. ARERA allows for a request of an advance payment of the equalization in year t.

Slow money and fast Under the TIROSS method invested capital is still remunerated using the WACC, this is part of the "slow money" along with depreciation, which increases the RAB. The provisional "slow money" share is determined from the product of the total expenditure of year t and the rate of capitalization. For electricity distribution and measure the capitalization rate is set by the regulator and differs for clusters of operators, based on historic data and forecasts. The provisional fast money (Opex) share is determined by subtracting the slow money share from the total expenditure.



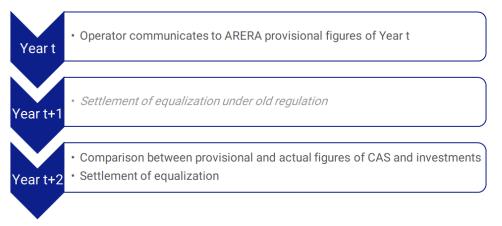
### Figure 17: ROSS-base model



**Efficiency incentives** 

During each year of the regulatory period, the operational efficiency incentive is the portion left to the companies resulting from the difference between total expenditure and actual total expenditure. In the first year of implementation, the company retains 100% of this incentive while for the following three years, the retention rate is reduced to 50%. If efficiencies are lower than expected a symmetrical mechanism is applied.

### Figure 18: Settlement of equalization under ROSS



Source: Banca Profilo elaborations on Energy Advisors

### Warrants

Shareholders that participated in the IPO received 1 free warrant per share, 5 warrants can be exchanged during the exercise periods for a share. Warrants were also awarded to overallotment shares (greenshoe). Warrants can be exercised during the periods at a growing price, As warrants have been given exclusively to new shareholders, the exercise would have a dilutive effect for former shareholders and to those not exercising the option.

### **Table 18: Warrants Exercise Periods**

	Beginning	Ending	Price	vs IPO	
First Exercise Period	02/06/2025	30/06/2025	10.4	30%	
Second Exercise Period	01/06/2026	30/06/2026	11.2	40%	
Third Exercise Period	01/06/2027	30/06/2027	12.0	50%	
Source: Company Data					

### Stock dividend

Shareholders that participated in the IPO and hold DEA's shares for at least 6 months from the listing date will receive a 1 stock dividend for every 10 shares held.

	_		
DEA	Recommendation	Target Price	Upside
DEA	BUY	13.7 €	70%
	•		

**Overview** 

Electricity distribution is the final phase of the supply chain (energy generation, transmission and distribution). Companies in the sector manage, operate, maintain and develop networks in medium and low voltage under concession agreements. Created in 2015, DEA is an Italian infrastructural operator of electricity distribution headquartered in Osimo (AN). After completing 4 deals in 2023 and 1 in 2024 it currently operates 90k PoD (vs 33k PoD in 2022) across 4 regions where it acts as a natural monopolist. Distribution revenues are output based and determined on tariffs set by the regulator ARERA, therefore non-cyclical and protected against inflation, ensuring stability and limited downside risk. Moreover, distribution services contract have limited credit risk and in case of defaults losses are compensated by CSEA, subjected to ARERA's supervision. In addition, DEA operates in the non-regulated public lighting sector, across 15 municipalities in 3 regions. This business is also carried out under concession agreements.

Main Financials					
(€,mln)	2022	2023PF	2024E	2025E	2026E
Revenues	12.6	25.7	30.8	34.7	35.5
Other revenues	1.3	3.5	2.8	3.6	3.6
Total revenues (VoP)	13.8	29.3	33.6	38.3	39.1
уоу (%)	2.4%	111.7%	14.7%	14.2%	2.1%
EBITDA	4.3	10.2	12.2	13.5	13.9
margin (%)	31.3%	34.8%	36.3%	35.2%	35.6%
EBIT	1.6	5.0	6.8	7.9	8.4
margin (%)	11.7%	17.2%	20.2%	20.6%	21.5%
Net profit	1.0	3.4	4.3	5.1	5.7
margin (%)	7.5%	11.6%	12.9%	13.4%	14.6%
Net debt (cash)	8.3	10.4	8.2	5.8	2.3
Equity	34.0	67.2	79.7	84.1	89.2
Operating NWC	0.8	3.3	6.9	7.3	7.6
Capex adj.	(2.0)	(4.0)	(12.4)	(8.9)	(6.7)
Free Cash Flow	. /	. ,	(3.0)	3.6	4.5

Revenues Breakdown						
	2022	2023PF	2024E	2025E	2026E	
Distribution	9.4	21.6	26.9	28.8	29.4	
on sales (%)	74.6%	84.0%	87.3%	82.8%	82.8%	
Public Lighting	2.3	3.2	2.9	4.3	4.4	
on sales (%)	17.9%	12.3%	9.6%	12.3%	12.4%	
Other	0.9	0.9	1.0	1.7	1.7	
on sales (%)	7.5%	3.6%	3.1%	4.9%	4.9%	

Key Ratios					
	2022	2023PF	2024E	2025E	2026E
ROE	3.1%	6.7%	5.9%	6.3%	6.6%
ROA	2.1%	4.7%	4.1%	4.3%	4.7%
Leverage	1.5	1.4	1.4	1.4	1.4
DSO (Days)	52	80	143	128	128
DPO (Days)	116	114	207	174	174
Capex/sales	15.7%	15.6%	45.4%	25.7%	18.9%
Net Debt/EBITDA	1.9x	1.0x	0.7x	0.4x	0.2x
Interest Coverage Ratio	9.9x	18.4x	9.8x	11.0x	22.0x

Source: Bloomberg,	Banca Profilo estimates and ela	borations

Strengths Regulated non-cyclical business Economies of scale with lighting business Low debt levels Generous dividend policy High marginality

### Opportunities

Option to acquire 24k PoD with a price cap Acquisition pipeline of 36k PoD Sector consolidation Expansion of lighting in new municipalities IoT / Data Management

8.1
7.9
63.3
FTSE Italia Growth
Astea, Odoardo Zecca, Amaie
12.7%
693

Electric Utilities

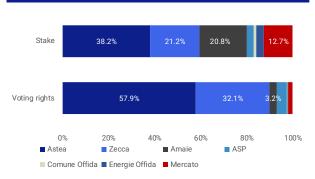
Terna, Italgas, Snam, Elia Group, REN, Redeia

Main shareholders

Sample of comparables

**Company Description** Company Sector

Price (€)



Multiples			
	2023	2024E	2025E
EV/EBITDA	7.2x	5.9x	5.3x
PE	18.8x	14.8x	12.7x
P/BV	0.9x		

Peers Data				
	2022	2023	2024E	2025E
Sales Growth (yoy)	12.8%	9.8%	4.6%	8.1%
EBITDA Margin	61.2%	59.1%	61.6%	61.7%
Net Income Margin	21.2%	22.7%	22.4%	21.5%
EV / EBITDA		10.8	10.8	9.6
PE		13.2	14.7	13.7
P / BV		1.7x		

Weaknesses

Multiple voting shareholder class (10 to 1)

Inferior ROE

Capital intensive

### Threats

Limited visibility on 2030 tender process

Emergence of other PoD aggregators or competition from large multi-uti

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